



North Carolina Department of Health and Human Services  
Division of Health Service Regulation  
Certificate of Need Section

2704 Mail Service Center • Raleigh, North Carolina 27699-2704  
<http://www.ncdhhs.gov/dhst/>

Drexdal Pratt, Director

Beverly Eaves Perdue, Governor  
Albert A. Delia, Acting Secretary

Craig R. Smith, Section Chief  
Phone: (919) 855-3873  
Fax: (919) 733-8139

August 28, 2012

Barbara L. Freedy  
2085 Frontis Plaza Blvd.  
Winston-Salem, NC 27103

**Correction of No Review**

Facility: Forsyth Medical Center-Winston Salem  
Project Description: Expansion and relocation within Forsyth Medical Center Winston-Salem of the existing dialysis program  
County: Forsyth  
FID #: 923174

Dear Ms. Freedy:

The Facility I.D. # (FID) listed on the No Review letter dated August 20, 2012 should have been listed as FID # 923174, instead of FID # 031134.

If you have any questions regarding this matter, please feel free to contact me. Please refer to the Project I.D. # and FID in all correspondence.

Sincerely,

A handwritten signature in cursive script that reads "Kimberly Randolph".

Kimberly Randolph, Project Analyst  
Certificate of Need Section





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August 20, 2012

Barbara L. Freedy  
Director, Certificate of Need  
Novant Health, Inc.  
2085 Frontis Plaza Blvd.  
Winston – Salem, NC 27103

RE: No Review / Forsyth Medical Center-Winston Salem / Expansion and Relocation within Forsyth  
Medical Center Winston-Salem of the Existing Dialysis Program / Forsyth County  
FID #: 031134

Dear Ms. Freedy:

The Certificate of Need Section (CON) Section received your correspondence of July 23, 2012 regarding the above referenced proposal. Based on the CON law **in effect on the date of this response to your request**, the proposal described in your correspondence is not governed by, and therefore, does not currently require a certificate of need. However, please note that if the CON law is subsequently amended such that the above referenced proposal would require a certificate of need, this determination does not authorize you to proceed to develop the above referenced proposal when the new law becomes effective.

It should be noted that this determination is binding only for the facts represented by you. Consequently, if changes are made in the project or in the facts provided in your correspondence referenced above, a new determination as to whether a certificate of need is required would need to be made by the Certificate of Need Section. Changes in a project include, but are not limited to: (1) increases in the capital cost; (2) acquisition of medical equipment not included in the original cost estimate; (3) modifications in the design of the project; (4) change in location; and (5) any increase in the number of square feet to be constructed.

In addition, you should contact the Construction Section and the Acute and Home Care Licensure and Certification Section to determine if they have any requirements for development of the proposed project.



Forsyth Medical Center-Winston Salem

August 20, 2012

Page 2

Please contact the CON Section if you have any questions. Also, in all future correspondence you should reference the Facility I.D. # (FID) if the facility is licensed.

Sincerely,



Kimberly Randolph, Project Analyst

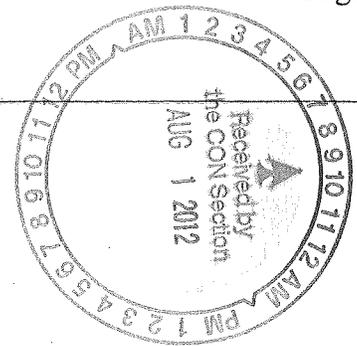


Craig R. Smith, Chief  
Certificate of Need Section

cc: Construction Section, DHSR  
Acute and Home Care Licensure and Certification Section, DHSR

**Freedy, Barbara**

*Lisa*



**From:** Freedy, Barbara  
**Sent:** Wednesday, July 25, 2012 5:33 PM  
**To:** 'craig.smith@dhhs.nc.gov'; 'lisa.pittman@dhhs.nc.gov'  
**Subject:** FMC Dialysis Program CON No Review Request  
**Attachments:** 20120725171850348.pdf

Craig and Lisa: Attached is Forsyth Medical Center's CON No Review Request related to the relocation and expansion (within FMC) of its existing dialysis program. I will also send you a copy of this request by U.S. Mail. Please do not hesitate to contact me if you have questions. Thanks for your time and consideration.

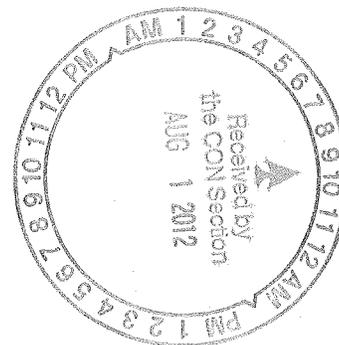
Barbara Freedy

Novant Health, Inc.  
 Director, Certificate of Need  
 2085 Frontis Plaza Blvd.  
 Winston-Salem, NC 270103  
 Ph: 336-718-4483 Cell: 336-314-9250  
 PC Fax: 336-277-0526

# Forsyth MEDICAL CENTER

*Remarkable People. Remarkable Medicine.*

July 23, 2012



Craig Smith, Chief  
CON Section  
North Carolina Division of Health Service Regulation  
809 Ruggles Dr.  
Raleigh, NC 27603

RE: No Review Request for Expansion and Relocation within Forsyth Medical Center-Winston-Salem of the Existing Dialysis Program (Forsyth County)

Dear Mr. Smith:

Forsyth Medical Center is proposing to relocate its existing Hemodialysis program from its current space on the 8<sup>th</sup> Floor at Forsyth Medical Center to the 1<sup>st</sup> Floor at Forsyth Medical Center, in to space that will provide more square footage for the FMC Hemodialysis program. The FMC Hemodialysis program has been continuously in operation at FMC for more then twenty years. The space on the first floor at FMC will permit FMC's Hemodialysis program it to expand from 53 SF per dialysis station to 80 SF per dialysis station, which is more consistent with the regulatory expectations set by CMS, AMMI, and Novant's Infection Control program. The current FMC Hemodialysis program on the 8<sup>th</sup> Floor at FMC has 10 dialysis stations and no isolation room. The new FMC Hemodialysis program location on the FMC 1<sup>st</sup> Floor will have 11 dialysis stations and 1 Isolation Room. The same FMC patients that are served in the current FMC Hemodialysis program will continue to be served when that program relocates to the first floor at FMC. The space on the FMC 8<sup>th</sup> Floor that will be vacated when the FMC Dialysis program moves to the FMC 1<sup>st</sup> Floor, will also be renovated. The renovated 8<sup>th</sup> Floor space will provide supportive services for the FMC Dialysis program housed in a more suitable space. Functions performed in the 8<sup>th</sup> Floor space will include: space for maintenance for maintenance dialysis equipment performed by Novant Clinical Equipment Management Program staff; some storage space for FMC's 8<sup>th</sup> Floor Renal Unit, and 4 of the current bays renovated and reserved for plasmapheresis treatments<sup>1</sup>.

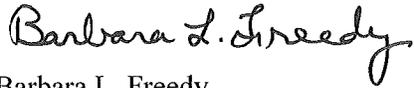
The total capital cost for the upfit of the first floor space and the purchase of some new equipment (which does not fall within the definition in the CON statute of New Institutional Health Service) is \$1,403,184. The total capital cost for the renovation of the eighth floor space is \$176,300. Thus, the combined total project cost for both the 1<sup>st</sup> and 8<sup>th</sup> floors is \$1,579,484. This combined total capital cost is less than the \$2,000,000 hospital construction CON exemption threshold set forth in NC General Statutes Section 131E-176(16)(b). The project capital cost is documented by three items attached to this No Review Request letter: (1) a Proposed Capital Cost sheet itemizing the total project capital cost for the space on the first and eighth floors at FMC; and (2) a certified Architect's letter confirming the costs for construction, architectural & engineering fees, and reimbursables related to the FMC 1<sup>st</sup> Floor project; and (3) a certified Architect's letter confirming the costs for construction, architectural & engineering fees, and reimbursables related to the FMC 8th Floor project.

<sup>1</sup>Plasmapheresis is not a dialysis treatment. Rather plasmapheresis involves the separation of the patient's blood cells and plasma, the blood cells are returned to the patient, and the antibodies in the plasma are treated and returned to the patient. Examples of diseases that can be treated with plasmapheresis include Guillain-Barr Syndrome, Wegener's Granulomatosis, HIV-related Neuropathy, Multiple Sclerosis, and Hypeviscosity Syndromes.

The first and eight floor projects do not involve the “dialysis services” as referenced in NC General Statute Section 131E-176(d), as FMC Hemodialysis services have been offered and available for 20+ years at Forsyth Medical Center in Winston-Salem.

Please consider this No Review Request and confirm that it is exempt from CON review. Please let me know if you have any questions. We have prepared the No Review Request based on guidance from the CON Section Chief.

Sincerely,



Barbara L. Freedy  
Director, Certificate of Need  
Novant Health, Inc.

*File: NoReviewCONExemptionLtrFMCFloor1DialysisRenov.07.23.2012.doc*

**PROPOSED CAPITAL COSTS - Fmc 8th and 1st Floors Combined**

Project Name: Hemodialysis relocation

July 13, 2012

Proponent: Forsyth Medical Center (FMC)

**A. Site Costs**

(1)	Full purchase price of land	\$	_____
	Acres _____ Price per Acre	\$	_____
(2)	Closing Costs	\$	_____
(3)	Site Inspection and Survey	\$	_____
(4)	Legal fees and subsoil investigation	\$	_____
(5)	Site Preparation Costs		
	Soil Borings	\$	_____
	Clearing Earthwork	\$	_____
	Fine Grade For Slab	\$	_____
	Roads Paving	\$	_____
	Concrete Sidewalks	\$	_____
	Water and Sewer	\$	_____
	Footing Excavation	\$	_____
	Footing Backfill	\$	_____
	Termite Treatment	\$	_____
	Sub-Total Site Preparation Costs	\$	0.00
(6)	Other (specify)	\$	_____
(7)	Sub-Total Site Costs	\$	0.00

**B. Construction Contract**

(8)	Cost of Materials (55% of estimated construction cost)	\$	560,161.00	1st floor
			60,000.00	8th floor
(9)	Cost of GC Labor (45% of estimated construction cost)	\$	458,314.00	1st floor
			90,000.00	8th floor
(10)	(Other)	\$	_____	
(11)	Sub-Total Construction Contract	\$	1,168,475.00	

**C. Miscellaneous Project Costs**

(12)	Building Purchase	\$	_____
(13)	Fixed Equipment Purchase/Lease	\$	181,139.15
(14)	Movable Equipment Purchase/Lease	\$	27,643.54
(15)	Furniture	\$	4,772.90
(16)	Landscaping	\$	_____
(17)	Consult Fees		
	Architect and Engineering Fees	\$	76,000.00
	A&E reimbursable expenses		8,750.00
	DHSR review fee		4,416.70
	Legal Fees	\$	_____
	Market Analysis	\$	_____
	Other*	\$	_____
	Sub-Total Consultant Fees	\$	89,166.70
(18)	Financing Costs (e.g. Bond Loan, etc)	\$	_____
(19)	Interest During Construction	\$	_____
(20)	Other (Med gas testing, special inspections, permitting, T&B, signage, and low voltage communication cabling, 5% project contingency)	\$	_____
			108,285.98
(21)	Sub-Total Miscellaneous Project Costs	\$	411,008.27
(22)	Total Capital Cost of Project (Sum A-C above)	\$	1,579,483.27

1st floor = \$71K / 8th floor = \$5K  
 1st floor = \$8K / 8th floor = \$750  
 1st floor = \$2,582.20 / 8th floor = \$1,834.50

I assure that, to the best of my knowledge, the above capital costs for the proposed project are complete and correct and that is my intent to carry out the proposed project as described.

*Laura MacFadden* 7-18-12 Senior Director, Design Construction  
 (Proponent - Signature of Novant Representative) (Title)

FMC 1st  
Floor



*giving shape to healthcare™*

June 25, 2012

*architecture*

*engineering*

*interior design*

*planning*

Mr. Jeff Bailey  
Novant Health  
Planning, Design and Construction  
3600 Country Club Road, Suite 102  
Winston-Salem, North Carolina 27104

Re: Forsyth Medical Center  
Dialysis Relocation (to 1<sup>st</sup> Floor)  
Winston-Salem, North Carolina

Dear Jeff:

We have prepared our estimate for the Dialysis Relocation to the 1<sup>st</sup> Floor. We estimate the construction labor cost will be \$458,314.00 and the construction material cost will be \$560,161.00. Therefore we estimate the total construction cost to be \$1,018,475.00.

The architectural and engineering design fees and project reimbursables are \$79,000.00. Therefore, the total estimated construction cost including fees and reimbursables is \$1,097,475.00.

If I can be of further assistance, please do not hesitate to contact me.

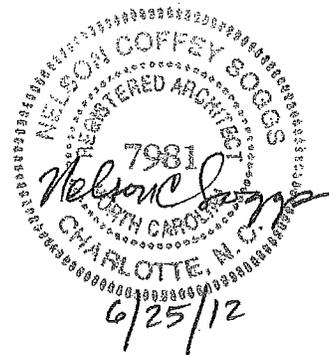
Sincerely,

PETERSON ASSOCIATES, p.a.

  
Nelson C. Soggs, AIA, LEED AP, Associate  
Project Architect

NCS/jtj

6519-00



2115 Rexford Road

Suite 500

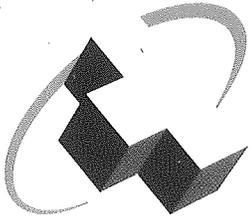
Charlotte, NC 28211

P704.364.3400

F704.364.7080

[www.peterson-ae.com](http://www.peterson-ae.com)

FMC  
8th Floor



**peterson  
associates**

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*architecture*

*engineering*

*interior design*

*planning*

July 13, 2012

Mr. Jeff Bailey  
Novant Health  
Planning, Design and Construction  
3600 Country Club Road, Suite 102  
Winston-Salem, North Carolina 27104

Re: Forsyth Medical Center  
8<sup>th</sup> Floor Dialysis Renovation  
Winston-Salem, North Carolina

Dear Jeff:

We have prepared our estimate for the renovations to the Forsyth Medical Center 8<sup>th</sup> Floor Dialysis Renovation. We estimate the construction labor cost will be \$90,000.00 and the construction material cost will be \$60,000.00. Therefore, we estimate the total construction cost to be \$150,000.00.

The architectural and engineering design fees and project reimbursables are \$5,750.00. Therefore, the total estimated construction cost including fees and reimbursables is \$155,750.00.

If I can be of further assistance, please do not hesitate to contact me.

Sincerely,

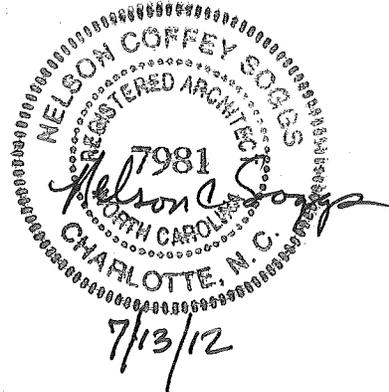
PETERSON ASSOCIATES, p.a.



Nelson C. Soggs, AIA, LEED® AP, Associate  
Project Architect

NCS/jtj

6551-00



2115 Rexford Road  
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# Forsyth MEDICAL CENTER

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August 16, 2012

Kimberly Randolph, Project Analyst  
CON Section  
NC Division of Health Service Regulation  
809 Ruggles Dr.  
Raleigh, NC 27603

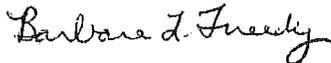
Re: Correction to Page 16, Question #13 of the Forsyth Medical Center \*"FMC") 2012 Hospital Licensure Renewal Application Regarding Reporting of Dialysis Stations (Winston-Salem, NC; Forsyth County); License #H0209

Dear Ms. Randolph:

Pursuant to your call this morning related to the CON Section's review of FMC's pending CON No Review Request for the expansion of the FMC Dialysis program, attached is the corrected page 16 of the 2012 FMC Hospital Licensure Renewal Application. The correction is noted in red ink on that page.

Copies of this correction/amendment of the FMC 2012 Hospital Licensure Renewal Application will also be sent to the DHSR Medical Facilities Planning Section and the DHSR Licensure Section.

Sincerely,



**Barbara L. Freedy, Director**  
Certificate of Need  
Novant Health, Inc.



**Trisha Coleman, Manager**  
Operational Finance  
Greater Winston-Salem Market  
Novant Health, Inc.

CC: Azzie Conley, DHSR Licensure Section  
Linda Johnson, DHSR Licensure Section  
Kelli Fisk, DHSR Medical Facilities Planning Section

*File: FMCLRA2012AmendDialysisPg16.08.16.12.doc*





All responses should pertain to October 1, 2009 through September 30, 2010.

**11. Linear Accelerator Treatment Data *continued***

a. Number of unduplicated patients who received a course of radiation oncology treatments on linear accelerators (not the Gamma Knife®). Patients shall be counted once if they receive one course of treatment and more if they receive additional courses of treatment. For example, one patient who receives one course of treatment counts as one, and one patient who receives three courses of treatment counts as three. . # patients 1,037 **(This number should match the number of patients reported in the Linear Accelerator Patient Origin Table on page 26.**

b. Total number of Linear Accelerator(s) 4 + 3 = 7 \*

c. Number of Linear Accelerators configured for stereotactic radiosurgery 1 of the 4

d. Number of simulators (machine that produces high quality diagnostic radiographs and precisely reproduces the geometric relationships of megavoltage radiation therapy equipment to the patient.”(GS 131E-176(24b)) 2

e. Number of CyberKnife® Systems: 0, Gamma Knife® 0  
 Other specialized Linear Accelerators 0  
 Identify Manufacturer of Equipment Varian Medical Systems

**12. Telemedicine** \* FMC Currently owns 3 additional accelerators purchased prior to 8-26-05 that are not in operation

- a. Does your facility utilize telemedicine to have images read at another facility? Yes - relates to PACS
- b. Does your facility read telemedicine images? Yes - FMC provides this contracted service to outlying facilities as well as priveleges these doctors at FMC.

**13. Additional Services:**

a) Check if Service(s) is provided: (for dialysis stations, show number of stations)

	Check		Check
1. Cardiac Rehab Program (Outpatient)	✓	5. Rehabilitation Outpatient Unit	✓
2. Chemotherapy	✓	6. Podiatric Services	✓
3. Clinical Psychology Services	✓	7. Genetic Counseling Service	✓
4. Dental Services		8. Number of Acute Dialysis Stations	<u>10</u>

b) Hospice Inpatient Unit Data: N/A

Hospital-based hospice units with licensed hospice beds. List each county served and report **all patients by county of residence**. Use each patient's age on the admission day to the Licensed Hospice Inpatient Facility. **For age categories count each inpatient client only once.**

County of Residence	Age 0-17	Age 18-40	Age 41-59	Age 60-64	Age 65-74	Age 75-84	Age 85+	Total Patients Served	Total Days of Care	Deaths
<b>Out of State</b>										
<b>Total All Ages</b>								<u>0</u>	<u>0</u>	<u>0</u>

# Forsyth MEDICAL CENTER

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August 20, 2012

Kimberly Randolph, Project Analyst  
CON Section  
NC Division of Health Service Regulation  
809 Ruggles Dr.  
Raleigh, NC 27603

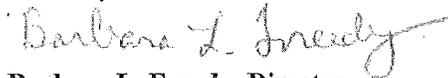
Re: Correction #2 to Page 16, Question #13, Blocks 13(a)(1), (2), (3), (4), (5), (6) & (7) of the Forsyth Medical Center ("FMC") 2012 Hospital Licensure Renewal Application Regarding Reporting of Cardiac Rehab Program, Chemotherapy, Clinical Psychology Services, Dental Services, Rehabilitation Outpatient Unit, Podiatric Services, and Genetic Counseling Services (Winston-Salem, NC; Forsyth County); License #H0209

Dear Ms. Randolph:

Pursuant to your August 20<sup>th</sup> Voice-Mail message related to the CON Section's review of FMC's pending CON No Review Request for the expansion of the FMC Dialysis program, attached is the second corrected page 16 of the 2012 FMC Hospital Licensure Renewal Application, which addresses Items 13(a)(1), (2), (3), (4), (5), (6) & (7). The corrections/additions are noted in purple ink on that page.

Copies of this correction/amendment of the FMC 2012 Hospital Licensure Renewal Application will also be sent to the DHSR Medical Facilities Planning Section and the DHSR Licensure Section.

Sincerely,



**Barbara L. Freedy, Director**  
Certificate of Need  
Novant Health, Inc.



**Trisha Coleman, Manager**  
Operational Finance  
Greater Winston-Salem Market  
Novant Health, Inc.

CC: Azzie Conley, DHSR Licensure Section  
Linda Johnson, DHSR Licensure Section  
Kelli Fisk, DHSR Medical Facilities Planning Section

*File: FMCLRA2012AmendDialysisPg16.08.16.12.doc*

